

## Proxy Form C.

(Form only for foreign shareholders as registered in the registration book who have custodian in Thailand) Attachment to the Notification of Department of Business Development

Re: Prescription of Proxy Forms (No. 5) B.E. 2550 (2007)

Stamp duty  
of Baht 20

Made at .....

Date .....

(1) I/we .....,  
Residence No. ...., Road .....,  
Tambol/Sub-district ....., Amphoe/District .....,  
Province ....., Postal code .....,  
as a custodian for .....

Being the shareholder of **Thai Group Holdings Public Company Limited**, holding a total number of ..... share(s), representing a total number of ..... vote(s) comprising:

..... ordinary share(s), representing ..... vote(s);

..... preferred share(s), representing ..... vote(s);

(2) Hereby appoint either one of the following persons:

(1) ....., Age ..... Years,  
Residence No. ...., Road .....

....., Tambol/Sub-district ....., Amphoe/District .....,  
Province ....., Postal code ....., or

(2) **Mr. Yothin Pibulkasetkij**, Age **80** Years,  
Residence No. **315, Thai Group Building, 12<sup>th</sup> floor**, Road **Silom**,  
Tambol/Sub-district **Silom**, Amphoe/District **Bangrak**,  
Province **Bangkok**, Postal code **10500**.

(3) **Mr. Anuwat Jongyindee**, Age **68** Years,  
Residence No. **315, Thai Group Building, 12<sup>th</sup> floor**, Road **Silom**,  
Tambol/Sub-district **Silom**, Amphoe/District **Bangrak**,  
Province **Bangkok**, Postal code **10500**.

Individually, as my/our proxy to attend and vote at **the 2026 Annual General Meeting of Shareholders on Monday, April 27, 2026, at 10.00 A.M. through Electronic Means (E-AGM)** or at any adjournment thereof.

(3) At the said Meeting, I/we authorize proxy to attend the Meeting and exercise my/our voting right(s) as follows:

(a) I/we grant the proxy the right to consider and vote on my/our behalf for total holding shares and voting right.

(b) I/we grant the proxy the right to consider and vote on my/our behalf for some of the total holding shares and voting right as follows:

..... ordinary share(s), representing ..... vote(s);

..... preferred share(s), representing ..... vote(s);

Total voting right ..... vote(s).

(4) At the said Meeting, I/we wish my/our voting right(s) will be exercised by the proxy as follows:

**Agenda 1 : To acknowledge the Company's operating results as of December 31, 2025.**

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

Approve                                       Disapprove                                       Abstain

**Agenda 2 : To consider and approve the audited Financial Statements for the year ended December 31, 2025.**

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

Approve                                       Disapprove                                       Abstain

**Agenda 3 : To consider and approve the allocation of net profit for the year 2025 as a legal reserve and the payment of dividends from the operating results for the year 2025.**

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

Approve                                       Disapprove                                       Abstain

**Agenda 4 : To consider and approve the election of the directors in place of those retiring by rotation.**

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

Election of the directors in whole:

Approve                                       Disapprove                                       Abstain

Election of individual directors:

(1) Director name Dr. Kulpatra Sirodom

Approve                                       Disapprove                                       Abstain

(2) Director name Pol.Gen. Jate Mongkolhutthi

Approve                                       Disapprove                                       Abstain

(3) Director name Dr. Buranawong Sowapux

Approve                                       Disapprove                                       Abstain

(4) Director name Mr. Vachara Tuntariyanond

Approve                                       Disapprove                                       Abstain

(5) Director name Mrs. Kittiya Todhanakasem

Approve                                       Disapprove                                       Abstain

**Agenda 5 : To consider and approve the determination of directors' remuneration for the year 2026.**

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

Approve                                       Disapprove                                       Abstain

**Agenda 6 : To consider and approve the appointment of the auditor and determination of the audit fee for the year 2026**

- (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- Approve                       Disapprove                       Abstain

**Agenda 7 : To consider and approve the reduction of the Company's registered capital and the amendment to Clause 4 (Registered Capital) of the Company's Memorandum of Association to reflect the reduction of the Company's registered capital**

- (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- Approve                       Disapprove                       Abstain

**Agenda 8 : To consider and approve the increase of the Company's registered capital under the General Mandate and amendment to Clause 4 (Registered Capital) of the Company's Memorandum of Association to reflect the increase of the Company's registered capital**

- (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- Approve                       Disapprove                       Abstain

**Agenda 9 : To consider and approve the allocation of newly issued ordinary shares under the General Mandate in the amount of 451,258,698 shares at a par value of Baht 10 per share**

- (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- Approve                       Disapprove                       Abstain

**Agenda 10 : Other business (if any)**

- (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- Approve                       Disapprove                       Abstain

(5) Voting by the proxy in respect of any agenda that is not in compliance with this Proxy Form shall be invalid and shall not constitute voting by the shareholder.

(6) If I/we have not expressed my/our intention to vote on any agenda, or if such intention is not clearly expressed, or if the Meeting considers and votes on any matter other than those specified above, including amending or adding any fact, the proxy shall be entitled to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

All acts performed by the Proxy during the course of the Meeting, except for the vote of the Proxy which is not in accordance with this Proxy Form, shall bind me/us as if I/we performed such act.

Signed \_\_\_\_\_ Grantor  
( \_\_\_\_\_ )

Signed \_\_\_\_\_ Proxy  
( \_\_\_\_\_ )

Signed \_\_\_\_\_ Proxy  
( \_\_\_\_\_ )

Signed \_\_\_\_\_ Proxy  
( \_\_\_\_\_ )

**Remarks:**

1. Only foreign shareholders as registered in the registration book who have custodian in Thailand can use the Proxy Form C.
2. Supporting documents to be enclosed with the proxy form are as follows:
  - (a) Power of Attorney from shareholder authorizing a custodian to sign the proxy form on behalf of the shareholder
  - (b) Letter of certification to certify that the signatory in the proxy form has an authority to act as a custodian
3. A shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. In the agenda of appointment of directors, shareholder is able to elect the whole board of directors or only certain directors.
5. If any additional item on the agenda is to be considered, the proxy may vote on such item in Supplemental Proxy Form C. as attached.

**Supplemental Proxy Form C.**

Proxy is given as the shareholder of **Thai Group Holdings Public Company Limited.**

**At the 2026 Annual General Meeting of Shareholders on Monday, April 27, 2026, at 10.00 A.M. through Electronic Means (E-AGM) or at any adjournment thereof.**

\_\_\_\_\_

**Agenda**..... :

(a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:  
 Approve \_\_\_\_\_ votes  Disapprove \_\_\_\_\_ votes  Abstain \_\_\_\_\_ votes

**Agenda**..... :

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(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:  
 Approve \_\_\_\_\_ votes  Disapprove \_\_\_\_\_ votes  Abstain \_\_\_\_\_ votes

**Agenda**..... :

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(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:  
 Approve \_\_\_\_\_ votes  Disapprove \_\_\_\_\_ votes  Abstain \_\_\_\_\_ votes

**Agenda**..... :

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(b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:  
 Approve \_\_\_\_\_ votes  Disapprove \_\_\_\_\_ votes  Abstain \_\_\_\_\_ votes