

Proxy Form C.

(Form only for foreign shareholders as registered in the registration book who have custodian in Thailand) Attachment to the Notification of Department of Business Development
Re: Prescription of Proxy Forms (No. 5) B.E. 2550 (2007)

Stamp duty
of Baht 20

Made at

Date

(1) I/we,
Residence No., Road,
Tambol/Sub-district, Amphoe/District,
Province, Postal code;
as a custodian for

Being the shareholder of **Thai Group Holdings Public Company Limited**, holding a total number of share(s), representing a total number of vote(s) comprising:

..... ordinary share(s), representing vote(s);
..... preferred share(s), representing vote(s);

(2) Hereby appoint either one of the following persons:

☐ (1), Age Years,
Residence No., Road,
,
Tambol/Sub-district, Amphoe/District,
Province, Postal code; or

☐ (2) **Mr. Yothin Pibulkasetkij**, Age **79** Years,
Residence No. **315, Thai Group Building, 12th floor**, Road **Silom**,
Tambol/Sub-district **Silom**, Amphoe/District **Bangrak**,
Province **Bangkok**, Postal code **10500**.

☐ (3) **Pol. Gen. Jate Mongkolhutthi**, Age **72** Years,
Residence No. **315, Thai Group Building, 12th floor**, Road **Silom**,
Tambol/Sub-district **Silom**, Amphoe/District **Bangrak**,
Province **Bangkok**, Postal code **10500**.

Individually, as my/our proxy to attend and vote at **the 2025 Annual General Meeting of Shareholders on Friday, April 25, 2025, at 10.00 hours through Electronic Meeting (E-AGM)** or at any adjournment thereof.

(3) At the said Meeting, I/we authorize proxy to attend the Meeting and exercise my/our voting right(s) as follows:

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf for total holding shares and voting right.

☐ (b) I/we grant the proxy the right to consider and vote on my/our behalf for some of the total holding shares and voting right as follows:

☐ ordinary share(s), representing vote(s);

☐ preferred share(s), representing vote(s);

Total voting right vote(s).

(4) At the said Meeting, I/we wish my/our voting right(s) will be exercised by the proxy as follows:

Agenda 1 : To acknowledge the Company's performance report as of December 31, 2024

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 2 : To consider and approve the audited Financial Statements for the year ended December 31, 2024

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 3 : To consider and approve an allocation profit derived from operating results for legal reserve and no dividend payment for the 2024

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 4 : To consider and approve election the directors in replacement of the directors who are due to retire by rotation

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

☐ Election of the directors in whole:

☐ Approve

☐ Disapprove

☐ Abstain

☐ Election of individual directors:

(1) Director name **Mr. Charoen Sirivadhanabhakdi**

☐ Approve

☐ Disapprove

☐ Abstain

(2) Director name **Dr. Areepong Bhoocha-oom**

☐ Approve

☐ Disapprove

☐ Abstain

(3) Director name **Mr. Chotiphat Bijananda**

☐ Approve

☐ Disapprove

☐ Abstain

(4) Director name **Ms. Atinant Bijananda**

☐ Approve

☐ Disapprove

☐ Abstain

(5) Director name **Dr. Apichai Boontherawara**

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 5 : To Consider and Approve the Directors' remuneration for the year 2025

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:

☐ Approve

☐ Disapprove

☐ Abstain

Agenda 6 : To consider and approve the appointment of the auditor and determination of the audit fee for the year 2025

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 7 : To consider and approve the amendment of the Company's Articles of Association.

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 8 : To consider and approve the reduction of the Company's registered capital and the amendment to Clause 4 of the Company's Memorandum of Association regarding the registered capital to reflect the reduction of the Company's registered capital

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 9 : To consider and approve the increase of the Company's registered capital under the General Mandate and amendment to Clause 4 of the Company's Memorandum of Association regarding the registered capital to reflect the increase of the Company's registered capital

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 10 : To consider and approve the allocation of newly issued ordinary shares under the General Mandate in the amount of 451,258,698 shares at a par value of Baht 10 per share

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

Agenda 11 : To consider other matters (if any)

- ☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.
- ☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
- ☐ Approve ☐ Disapprove ☐ Abstain

(5) Voting by the proxy in respect of any agenda that is not in compliance with this Proxy Form shall be invalid and shall not constitute voting by the shareholder.

(6) If I/we have not expressed my/our intention to vote on any agenda, or if such intention is not clearly expressed, or if the Meeting considers and votes on any matter other than those specified above, including amending or adding any fact, the proxy shall be entitled to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

All acts performed by the Proxy during the course of the Meeting, except for the vote of the Proxy which is not in accordance with this Proxy Form, shall bind me/us as if I/we performed such act.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Remarks:

1. Only foreign shareholders as registered in the registration book who have custodian in Thailand can use the Proxy Form C.
2. Supporting documents to be enclosed with the proxy form are as follows:
 - (a) Power of Attorney from shareholder authorizing a custodian to sign the proxy form on behalf of the shareholder
 - (b) Letter of certification to certify that the signatory in the proxy form has an authority to act as a custodian
3. A shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. In the agenda of appointment of directors, shareholder is able to elect the whole board of directors or only certain directors.
5. If any additional item on the agenda is to be considered, the proxy may vote on such item in Supplemental Proxy Form C. as attached.

Supplemental Proxy Form C.

Proxy is given as the shareholder of Thai Group Holdings Public Company Limited.

At the 2025 Annual General Meeting of Shareholders on Friday, April 25, 2025, at 10.00 hours through Electronic Meeting (E-AGM) or at any adjournment thereof.

Agenda..... :

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
☐ Approve _____ votes ☐ Disapprove _____ votes ☐ Abstain _____ votes

Agenda..... :

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
☐ Approve _____ votes ☐ Disapprove _____ votes ☐ Abstain _____ votes

Agenda..... :

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☐ Approve _____ votes ☐ Disapprove _____ votes ☐ Abstain _____ votes

Agenda..... :

☐ (a) I/we grant the proxy the right to consider and vote on my/our behalf in all respects as the proxy deems appropriate.

☐ (b) I/we grant the proxy the right to vote in accordance with my/our intention as follows:
☐ Approve _____ votes ☐ Disapprove _____ votes ☐ Abstain _____ votes